

LOS ANGELES COUNTY _____
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January 8, 1991

Honorable Edmund D. Edelman
Supervisor, Third District
821 Hall of Administration

Dear Supervisor Edelman:

On December 10, 1991, the Citizens' Economy & Efficiency Commission presented its Real Property Management and Development in Los Angeles County report to the Board of Supervisors. During the presentation you expressed concern on the possible adverse impact our recommendations, dealing with economic incentives to departments, might have on public service. The purpose of this letter is to clarify the intent of the Commission's recommendations and to address the adverse impact issue.

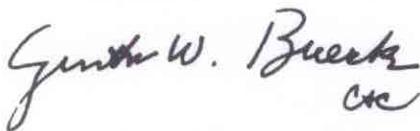
As noted in our report {page 14}, "the Commission believes the key components of its recommendations are that the County understand the economic costs of holding its real estate, and that there be economic incentives for the businesslike management of the County's real property". The Commission proposes that real property assets be considered as resources to be used optimally. Optimal use would include the cost of rent, accessibility of location, hours of service, etc. It is the Commission's assumption that if departments are encouraged to make this best use of their real property assets, the departments can utilize their savings for other important programmatic concerns to improve their services to the public, "such as additional health care workers, or facilities; additional recreational or educational programs; and increased hours at service facilities", {Refer to page 14}.

By no means does the Commission mean to imply that program effectiveness and public accessibility should be reduced for solely economic reasons. Rather, we see our recommendations as offering the departments another degree of freedom for improvements in services to the public.

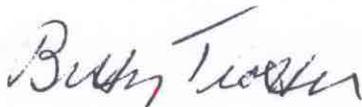
The Commission also recommends that the proposed Real Property Management Steering Committee develop a systematic method for use by all departments in optimizing the use of their real property assets. The Commission believes the Steering Committee could provide advice on innovation options for many departments who may lack expertise in real property management.

We hope this response addresses your concerns, and clarifies the Commission's recommendations. The Commission is available to assist the Board in further study of this issue if so requested.

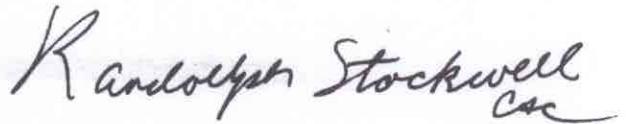
Sincerely,



Gunther W. Buerk
Chairperson



Betty Trotter
Vice-Chairperson



Randolph B. Stockwell, Chair
Real Property Management
Task Force

cc: Each Supervisor
Each Commissioner
Richard Dixon, CAO